

**Little Red River Cree Nation**  
**Consolidated Financial Statements**  
*March 31, 2017*

# Little Red River Cree Nation Contents

For the year ended March 31, 2017

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# Little Red River Cree Nation

P.O. Box 30 John D'or Prairie, T0H 3X0 Phone: 780 759 - 3912 Facsimile: 780 759 - 3780

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## Management's Responsibility

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To the Members of Little Red River Cree Nation:

The accompanying consolidated financial statements of Little Red River Cree Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

Chief and Council of the Little Red River Cree Nation is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. Chief and Council fulfil these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. Chief and Council is also responsible for recommending the appointment of the Nation's external auditors.

MNP LLP is appointed by Chief and Council on behalf of the Members to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Chief and Council and management to discuss their audit findings.

July 28, 2017

**ORIGINAL SIGNED BY:** \_\_\_\_\_

Director of Nation  
Programs and  
Services

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## Independent Auditors' Report

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To the Members of Little Red River Cree Nation:

We have audited the accompanying consolidated financial statements of Little Red River Cree Nation, which comprise the consolidated statement of financial position as at March 31, 2017, and the consolidated statements of operations, accumulated surplus, changes in net financial assets, cash flows and the related schedules for the year then ended, and a summary of significant accounting policies and other explanatory information.

### *Management's Responsibility for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditors' Responsibility*

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Little Red River Cree Nation as at March 31, 2017 and the results of its operations, changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Leduc, Alberta

July 28, 2017

*MNP LLP*

Chartered Professional Accountants



# Little Red River Cree Nation

P.O. Box 30 John D'or Prairie, T0H 3X0 Phone: 780 759 - 3912 Facsimile: 780 759 - 3780

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Approved at a meeting of Council on July 28, 2017

\_\_\_\_\_  
Chief Gus Loonskin

**ORIGINAL SIGNED BY:**

\_\_\_\_\_  
Councillor Arthur Laboucan

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Councillor John Blesse

**ORIGINAL SIGNED BY:**

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Councillor Jessie St. Arnault

**ORIGINAL SIGNED BY:**

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Councillor Delmer D'or

**ORIGINAL SIGNED BY:**

\_\_\_\_\_  
Councillor Carmen Alook

**ORIGINAL SIGNED BY:**

\_\_\_\_\_  
Councillor Hubert D'or

\_\_\_\_\_  
Councillor Henry Grandjambe

**ORIGINAL SIGNED BY:**

\_\_\_\_\_  
Councillor Lorne Tallcree

**ORIGINAL SIGNED BY:**

\_\_\_\_\_  
Councillor Chilouis Wapoose

\_\_\_\_\_  
Councillor Alfred Seeseequon

# Little Red River Cree Nation Consolidated Statement of Financial Position

As at March 31, 2017

	2017	2016 <i>(Restated)</i>
<b>Financial assets</b>		
<b>Current</b>		
Cash <i>(Note 2)</i>	18,441,263	6,114,541
Accounts receivable - Indigenous and Northern Affairs Canada	1,092,243	1,581,071
Accounts receivable - other	1,796,631	1,088,658
Term deposits	101,087	100,585
	<b>21,431,224</b>	8,884,855
<b>Investment in and advances from First Nation business entities</b> <i>(Note 3)</i>	<b>7,681,744</b>	8,165,314
<b>Funds held in trust</b> <i>(Note 4)</i>	<b>1,468,960</b>	1,432,695
<b>Short term deposits - restricted</b> <i>(Note 5)</i>	<b>321,292</b>	317,705
<b>Investment in UFA Cooperative Ltd.</b>	<b>26,183</b>	26,183
<b>Total financial assets</b>	<b>30,929,403</b>	18,826,752
<b>Liabilities</b>		
<b>Current</b>		
Accounts payable and accruals	9,776,173	6,673,620
Deferred revenue <i>(Note 6)</i>	13,342,327	7,058,739
Current portion of long-term debt <i>(Note 7)</i>	247,916	237,488
	<b>23,366,416</b>	13,969,847
<b>Long-term debt</b> <i>(Note 7)</i>	<b>1,056,355</b>	1,174,874
<b>Total liabilities</b>	<b>24,422,771</b>	15,144,721
<b>Net financial assets</b>	<b>6,506,632</b>	3,682,031
<b>Contingent liabilities</b> <i>(Note 8)</i>		
<b>Non-financial assets</b>		
Tangible capital assets <i>(Note 10) (Schedule 1)</i>	67,246,426	43,731,246
Inventory for First Nation use	130,000	220,776
Prepaid expenses	218,951	502,282
<b>Total non-financial assets</b>	<b>67,595,377</b>	44,454,304
<b>Accumulated surplus</b> <i>(Note 16)</i>	<b>74,102,009</b>	48,136,335
<b>Approved by a quorum of Chief and Council</b>		

The accompanying notes are an integral part of these financial statements

# Little Red River Cree Nation Consolidated Statement of Operations

*For the year ended March 31, 2017*

	Schedules	2017 Budget	2017	2016 (Restated)
<b>Revenue</b>				
Indigenous and Northern Affairs Canada		37,599,158	76,663,284	47,891,643
Health Canada		3,395,325	11,286,433	3,495,643
First Nations Development Fund		-	1,065,374	1,158,661
Employment and Social Development Canada		892,440	1,062,440	916,128
Canada Mortgage and Housing Corporation		37,549	55,869	37,549
Rental income		233,945	2,626,388	214,067
Province of Alberta		135,000	982,025	174,998
Child tax benefits		-	309,334	297,309
Barge fees		125,000	311,906	293,169
Other		42,500	273,199	350,843
Treaty 8 First Nations of Alberta		225,983	240,650	260,982
Alberta Remote Area Heating Allowances		125,000	175,982	159,237
Askee Development Corporation		-	150,000	250,000
Tuition fees		70,000	140,432	91,774
North Peace Tribal Council		-	131,876	501,740
Rental of teacherages		117,500	118,512	88,818
Recovery of Goods and Services Tax rebates		-	134,623	-
User fees		45,000	55,218	50,985
CALP grant		-	54,777	54,777
Prior year funding adjustments		-	(2,183)	(127,138)
IRS personal credits		-	-	339,000
Little Red River Wildland Firefighters Inc.		100,000	-	100,000
Little Red River Forestry Limited		250,000	-	-
Transfer from deferred revenue		1,101,563	7,058,739	2,747,639
Transfer to deferred revenue		(1,007,813)	(13,342,327)	(7,058,739)
		<b>43,488,150</b>	<b>89,552,551</b>	<b>52,289,085</b>
<b>Expenses</b>				
Administration Segment	3	3,999,251	4,434,328	4,533,510
Economic Development Segment	4	207,504	783,630	962,247
Environment Segment	5	135,000	145,000	152,769
Health Services Segment	6	3,173,778	3,402,890	3,241,618
Community Services Segment	7	10,928,506	11,219,869	10,572,623
Community Infrastructure Segment	8	7,258,360	18,926,161	12,686,602
Board of Education Segment	10	10,353,220	15,659,046	11,065,999
Mamawi Awasis Society Segment	11	7,602,090	7,929,467	6,980,445
<b>Total expenses</b>		<b>43,657,709</b>	<b>62,500,391</b>	<b>50,195,813</b>
<b>Surplus (deficit) before other items</b>		<b>(169,559)</b>	<b>27,052,160</b>	<b>2,093,272</b>

*Continued on next page*

**Little Red River Cree Nation**  
**Consolidated Statement of Operations**

*For the year ended March 31, 2017*

	<b>2017 Budget</b>	<b>2017</b>	<b>2016 (Restated)</b>
<b>Surplus (deficit) before other items</b> <i>(Continued from previous page)</i>	<b>(169,559)</b>	<b>27,052,160</b>	2,093,272
<b>Other income (expense)</b>			
Gain on disposal of tangible capital assets	<b>10,000</b>	-	7,251
Change in trust funds during the year	-	<b>36,265</b>	37,243
Results of corporate operations for the year	-	<b>(874,269)</b>	(3,487,834)
	<b>10,000</b>	<b>(838,004)</b>	(3,443,340)
<b>Surplus (deficit) before transfers</b>	<b>(159,559)</b>	<b>26,214,156</b>	(1,350,068)
<b>Transfers between programs and to/from deferred expenses</b>	<b>376,936</b>	<b>(248,482)</b>	275,609
<b>Surplus (deficit)</b>	<b>217,377</b>	<b>25,965,674</b>	(1,074,459)

*The accompanying notes are an integral part of these financial statements*



**Little Red River Cree Nation**  
**Consolidated Statement of Accumulated Surplus**

*For the year ended March 31, 2017*

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	<b>2017</b>	<b>2016</b> <i>(Restated)</i>
<b>Accumulated surplus, beginning of year, as previously stated</b>	<b>43,677,567</b>	41,020,252
Corrections of errors in prior period consolidated financial statements <i>(Note 17)</i>	<b>4,458,768</b>	8,190,542
<b>Accumulated surplus, beginning of year, as restated</b>	<b>48,136,335</b>	49,210,794
<b>Surplus (deficit)</b>	<b>25,965,674</b>	(1,074,459)
<b>Accumulated surplus, end of year</b>	<b>74,102,009</b>	48,136,335

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*The accompanying notes are an integral part of these financial statements*

**Little Red River Cree Nation**  
**Consolidated Statement of Changes in Net Financial Assets**

*For the year ended March 31, 2017*

	<b>2017</b> <b>Budget</b>	<b>2017</b>	<b>2016</b> <i>(Restated)</i>
<b>Surplus (deficit)</b>	<b>217,377</b>	<b>25,965,674</b>	(1,074,459)
Purchases of tangible capital assets	-	<b>(27,181,320)</b>	(5,156,449)
Amortization of tangible capital assets	-	<b>3,666,140</b>	3,875,506
Gain on disposal of tangible capital assets	<b>(10,000)</b>	-	(7,251)
Proceeds of disposal of tangible capital assets	-	-	7,251
Acquisition of supplies inventories	-	-	(113,947)
Acquisition of prepaid expenses	-	-	(28,427)
Consumption of supplies inventories	-	<b>90,776</b>	-
Use of prepaid expenses	-	<b>283,331</b>	-
<b>Increase (decrease) in net financial assets</b>	<b>207,377</b>	<b>2,824,601</b>	(2,497,776)
<b>Net financial assets, beginning of year, as restated</b> <i>(Note 17)</i>	<b>3,682,031</b>	<b>3,682,031</b>	6,179,807
<b>Net financial assets, end of year</b>	<b>3,889,408</b>	<b>6,506,632</b>	3,682,031

*The accompanying notes are an integral part of these financial statements*

**Little Red River Cree Nation**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2017*

	<b>2017</b>	2016 <i>(Restated)</i>
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Cash receipts from contributors	<b>95,612,907</b>	56,945,757
Cash paid to suppliers	<b>(27,279,005)</b>	(18,565,243)
Cash paid for social assistance	<b>(7,133,055)</b>	(6,941,369)
Cash paid to employees	<b>(23,112,948)</b>	(20,525,649)
Interest paid	<b>(192,938)</b>	(156,525)
	<b>37,894,961</b>	10,756,971
<b>Financing activities</b>		
Repayment of long-term debt	<b>(108,092)</b>	(212,033)
Advances and revenue received from First Nation business entities	<b>500,000</b>	550,000
Repayment of advances from First Nation business entities	<b>(550,000)</b>	-
Payments made to First Nation business entities	<b>(970,719)</b>	(565,703)
	<b>(1,128,811)</b>	(227,736)
<b>Capital activities</b>		
Purchases of tangible capital assets	<b>(24,439,428)</b>	(5,884,002)
Proceeds of disposal of tangible capital assets	-	7,251
	<b>(24,439,428)</b>	(5,876,751)
<b>Increase in cash resources</b>	<b>12,326,722</b>	4,652,484
<b>Cash resources, beginning of year</b>	<b>6,114,541</b>	1,462,057
<b>Cash resources, end of year</b>	<b>18,441,263</b>	6,114,541

*The accompanying notes are an integral part of these financial statements*

# Little Red River Cree Nation

## Notes to the Consolidated Financial Statements

*For the year ended March 31, 2017*

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### 1. Significant accounting policies

The consolidated financial statements of the Little Red River Cree Nation (the "First Nation") are the representations of management, and are prepared in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board of CPA Canada and are consistent with accounting policies set out by the Department of Indigenous and Northern Affairs Canada ("INAC"). Significant aspects of the accounting policies adopted by the First Nation are as follows:

#### ***Reporting entity***

These consolidated financial statements include the Little Red River Cree Nation, Little Red River Board of Education, Little Red River Cree Nation Mamawi Awasis Society and all related entities which are accountable to the First Nation and are either owned or controlled by the First Nation.

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

Little Red River Cree Nation business entities, owned or controlled by the First Nation's Council but not dependent on the First Nation for their continuing operations, are included in the consolidated financial statements using the modified equity method as outlined in Note 3. Under the modified equity method, the equity method of accounting is modified only to the extent that the business entity accounting principles are not adjusted to conform to those of the First Nation. Thus, the First Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received.

#### ***Basis of presentation***

Sources of financing and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable under the terms of applicable funding agreements; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

#### ***Measurement uncertainty (use of estimates)***

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results may vary from current estimates.

Accounts receivable are stated after evaluation as to their collectibility. Investment in First Nation business entities are stated after evaluation as to valuation and collectibility of advances. Amortization is based on the estimated useful lives of tangible capital assets. Inventory is based on the lower of cost and net realizable value. Liabilities for contaminated sites are estimated based on the best information available regarding potentially contaminated sites that the First Nation is responsible for.

These estimates are reviewed periodically and, as adjustments become necessary, they are reported in income in the periods in which they become known.

**Little Red River Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

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1. **Significant accounting policies** (Continued from previous page)

**Liability for contaminated sites**

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at March 31, 2017.

At each financial reporting date, the First Nation reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The First Nation continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

At year-end there was no liability for contaminated sites.

**Asset classification**

Assets are classified as either financial or non-financial. Financial assets are assets that can be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets, inventory for First Nation use, and prepaid expenses.

i. Tangible capital assets

Tangible capital assets are initially recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost of the tangible capital assets are amortized over their expected useful lives using the following rates and methods:

	Method	Rate
Buildings	straight-line	5 %
Buildings - Mamawi Awasis	declining balance	4 %
Equipment	straight-line	10 %
Equipment - Board of Education	declining balance	10 %
Water and sewer services	straight-line	5 %
Teacherages	declining balance	5 %
Automotive and other equipment	straight-line	10-20 %
Automotive - Education	declining balance	30 %
Furniture and fixtures	declining balance	30 %
Computer equipment	declining balance	30 %
Roads	straight-line	10 years
Street lights	straight-line	30 years
Wireless infrastructure	straight-line	5 %

ii. Inventory for First Nation use

Inventory held for consumption consists of gravel and maintenance supplies, and is recorded at the lower of cost and replacement cost.

iii. Prepaid expenses

Prepaid expenses include propane costs incurred during March which will be expensed in the following fiscal year, and pre-payments on goods and services which will be utilized in the following fiscal year.

1. **Significant accounting policies** *(Continued from previous page)*

**Long-lived assets**

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The First Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying value of an asset, or group of assets, may not be recoverable. Impairment losses are recognized when undiscounted future cash flows from its use and disposal are less than the asset's carrying amount. Impairment is measured as the amount by which the asset's carrying value exceeds its fair value. Any impairment is included in income for the year; impairment of tangible capital assets is reflected in equity in tangible capital assets when impairment occurs. Prices for similar items are used to measure fair value of long-lived assets.

**Revenue recognition**

**Government transfers**

The First Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the First Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

**Other revenue**

Other sources of revenue are recorded when received or receivable.

**Segments**

The First Nation conducts its business through eight reportable segments: administration, economic development, environment, health services, community services, community infrastructure, education and Mamawi Awasis Society. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. Administration fees have been apportioned based on a percentage of budgeted revenue where permitted by the funder.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed above. Inter-segment transfers are recorded at their exchange amount.

**Net financial assets**

The First Nation's consolidated financial statements are presented so as to highlight net financial assets as the measurement of consolidated financial position. The net financial assets of the First Nation is determined by its financial assets less its liabilities. Net financial assets combined with non-financial assets comprises a second indicator of financial position, accumulated surplus.

**Little Red River Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

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1. **Significant accounting policies** (Continued from previous page)

**Recent accounting pronouncements**

**Financial instruments**

In June 2011, the Public Sector Accounting Board ("PSAB") issued PS 3450 *Financial Instruments* to establish standards for recognition, measurement, presentation and disclosure of financial assets, financial liabilities and non-financial derivatives. As a result of issuance of PS 3450, there have been numerous consequential amendments made to other Sections. PS 3450 is effective for fiscal years beginning on or after April 1, 2019. Earlier adoption is permitted.

PS 3450 is applied prospectively in the fiscal year of initial adoption; therefore, consolidated financial statements of prior periods, including comparative information, are not restated. The First Nation does not expect the adoption of these new standards to have a material impact on its consolidated financial statements.

**Related party disclosures**

In March 2015, the PSAB issued a new standard, PS 2200 *Related Party Disclosures*. This new Section defines a related party and establishes disclosures required for related party transactions. Disclosure of information about related party transactions and the relationship underlying them is required when they have occurred at a value different from that which would have been arrived at if the parties were unrelated, and they have, or could have, a material financial effect on the consolidated financial statements. This Section is effective for fiscal years beginning on or after April 1, 2017. Early adoption is permitted.

**Assets, Contingent Assets and Contractual Rights**

In June 2015, new PS 2310 *Assets*, PS 3320 *Contingent Assets* and PS 3380 *Contractual Rights* were included in the CPA Canada Public Sector Accounting Handbook.

PS 3210 *Assets* provides additional guidance to clarify the definition of assets set out in PS 1000 *Financial Statement Concepts*.

PS 3320 *Contingent Assets* establishes disclosure standards on contingent assets. Under previous standards, contingent assets could not be recognized.

PS 3380 *Contractual Rights* establishes disclosure standards on contractual rights, and does not include contractual rights to exchange assets where revenue does not arise. The main features of this Standard are as follows:

Contractual rights are rights to economic resources arising from contracts or agreements that will result in both an asset and revenue in the future.

Until a transaction or event occurs under a contract or agreement, an entity only has a contractual rights to an economic resource. Once the entity has received an asset, it no longer has a contractual rights.

Contractual rights are distinct from contingent assets as there is no uncertainty related to the existence of the contractual rights.

These standards are effective for fiscal years beginning on or After April 1, 2017.

The First Nation does not expect the adoption of these new standards to have a material impact on its consolidated financial statements.

2. **Cash**

Peace Hills Trust - cash management agreement allows for a revolving loan up to \$1,000,000 bearing interest at prime plus 2%. Monthly extensions in excess of \$1,000,000 are approved by Peace Hills Trust, bear interest at 24% per annum, and are secured by a redirection of funding from Indigenous and Northern Affairs Canada. At March 31, 2017, the balance of the revolving loan was \$nil (2016 - \$982,301). Prime was 3.75% at year-end.

Included in cash is \$231,092 (2016 - \$753,837) of remaining proceeds of advances from the First Nations Development Fund, to be used for projects which have been applied for and approved. This is restricted by the Province of Alberta for this use.

**Little Red River Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

**3. Investments in First Nation business entities**

The First Nation has investments in the following entities:

	<i>Initial investment</i>	<i>Historical valuation adjustment</i>	<i>Opening cumulative share of earnings (loss)</i>	<i>Current earnings (loss)</i>	<i>Advances to (from) investment in related entities</i>	<i>2017 Total investment</i>
Retail operations	101	-	(2,852,018)	148,776	(74,306)	(2,777,447)
Contracting operations	10,302	3,362,304	12,199,980	(1,022,945)	(4,090,450)	10,459,191
	10,403	3,362,304	9,347,962	(874,169)	(4,164,756)	7,681,744

	<i>Initial investment</i>	<i>Historical valuation adjustment</i>	<i>Opening cumulative share of earnings (loss)</i>	<i>Current earnings (loss)</i>	<i>Advances to (from) investment in related entities</i>	<i>2016 (Restated) Total investment</i>
Retail operations	101	-	(2,933,664)	81,646	(73,955)	(2,925,872)
Contracting operations	10,302	3,362,304	15,769,559	(3,569,480)	(4,481,499)	11,091,186
	10,403	3,362,304	12,835,895	(3,487,834)	(4,555,454)	8,165,314

The advances to (from) related parties are unsecured, have no fixed terms of repayment, and occurred in the normal course of business. They are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.



**Little Red River Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

3. **Investment in First Nation business entities** *(Continued from previous page)*

	<i>Retail Operations As at January 31, 2017</i>	<i>Contracting Operations As at December 31, 2016 and March 31, 2017</i>
<b>Assets</b>		
Current assets	407,165	8,624,598
Long-term assets	508,669	10,669,364
Advances to related entities	-	14,212,302
<b>Total assets</b>	<b>915,834</b>	<b>33,506,264</b>
<b>Liabilities</b>		
Current liabilities	531,886	3,724,572
Advances from related entities	3,087,090	12,607,897
Reforestation obligation	-	589,599
Long-term debt	-	4,793,312
<b>Total liabilities</b>	<b>3,618,976</b>	<b>21,715,380</b>
<b>Accumulated surplus (deficit)</b>	<b>(2,703,142)</b>	<b>11,790,884</b>
<b>Total revenue</b>	<b>4,026,894</b>	<b>12,607,805</b>
<b>Total expenses</b>	<b>3,878,118</b>	<b>13,586,170</b>
	148,776	(978,365)
<b>Income taxes</b>	-	(44,580)
<b>Net income (loss)</b>	<b>148,776</b>	<b>(1,022,945)</b>

**Little Red River Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

**4. Funds held in trust**

Funds held in trust on behalf of First Nation members by the Government of Canada are reported on the consolidated statement of financial position with an offsetting amount in accumulated surplus. Trust moneys consist of capital trust moneys derived from non-renewable resource transactions on the sale of land or other First Nation tangible capital assets and revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

	<i>Capital trust</i>	<i>Revenue trust</i>	<i>Total</i>
Balance, beginning of year	152,042	1,280,653	1,432,695
Additions	-	36,265	36,265
<b>Balance, end of year</b>	<b>152,042</b>	<b>1,316,918</b>	<b>1,468,960</b>

**5. Short term deposits - restricted**

Term deposits are internally restricted in use by the First Nation in accordance with the agreement regarding the trust with the Department of Indigenous and Northern Affairs Canada. The deposits bear interest at rates between 0.25% and 1.70% and mature between April 2017 and February 2018.

**6. Deferred revenue**

Deferred revenue consists of funds received for specific purposes which were not completed at the end of the fiscal year. The major categories are:

	<i>Opening</i>	<i>Funding received</i>	<i>Recognized as revenue</i>	<i>Closing</i>
INAC - School modernization	3,960,158	13,903,875	(11,750,979)	6,113,054
INAC - Fox Lake access project	1,100,067	6,850,000	(7,720,917)	229,150
Building Collaboration and Capacity Education	-	713,692	(97,763)	615,929
First Nations Development Fund	855,893	1,065,374	(980,439)	940,828
Fox Lake Northern Store	1,101,563	500,000	(112,407)	1,489,156
Health Canada - Health centre funding	-	7,250,000	(3,334,791)	3,915,209
Province of Alberta - disaster readiness	2,433	-	(2,433)	-
Government of Alberta	15,000	-	(15,000)	-
Community Adult Learning Program	23,625	54,777	(39,401)	39,001
	7,058,739	30,337,718	(24,054,130)	13,342,327

**Little Red River Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

**7. Long-term debt**

	<b>2017</b>	2016
Peace Hills Trust loan, repayable in monthly instalments of \$10,921 including interest at 6%, until May 2019, amortized over 10 years. Security consists of a GIC with a value of \$205,828 (2016 - \$202,378), a Band Council Resolution, insurance showing first loss payee as Peace Hills Trust Company, and teacherages with a net book value of \$947,483 (2016 - \$1,006,288).	<b>743,740</b>	827,421
CMHC construction loan repayable in monthly instalments of \$2,635 including interest at 1.65%, until June 2017, amortized over 20 years. Security consists of a charge over two four-plexes with a net book value of \$563,894 (2016 - \$620,283).	<b>426,231</b>	450,641
Askee Development Corporation loan (a wholly owned subsidiary of the First Nation) relating to the Fox Lake Northern Store, with unspecified interest and repayment terms.	<b>134,300</b>	134,300
	<b>1,304,271</b>	1,412,362
Less: less: current portion	<b>247,916</b>	237,488
	<b>1,056,355</b>	1,174,874

Principal repayments on long-term debt in each of the next five years, assuming all term debt is subject to contractual terms of repayment and long-term debt subject to refinancing is renewed, are estimated as follows:

2018	247,916
2019	119,507
2020	125,744
2021	132,346
2022	139,336

**8. Contingent liabilities**

**Lawsuits**

In the normal conduct of operations, there are pending claims by and against the First Nation. Litigation is subject to many uncertainties, and the outcome of individual matters is not predictable with assurance. In the opinion of management, based on the advice and information of legal counsel, final determination of these other litigations will not materially affect the First Nation's consolidated financial position or results of operations.

**Indigenous and Northern Affairs Canada**

The First Nation has received the following advances from the Loans to Native Claimants program: 2000 - \$15,000, 2001 - \$80,850, 2008 - \$177,215, 2010 - \$226,096, and 2011 - \$74,475 for a total of \$573,636 (2016 - \$573,636). The loans are repayable on the earlier of March 31, 2020 or the date on which the claim is settled. If the claim is not settled by March 31, 2020, the repayment date will be extended by five years. As repayment will be made from future claim proceeds, the amount is a contingent liability.

**Contingencies**

These consolidated financial statements are subject to review by the First Nation's funding agents. It is possible that adjustments could be made based on the results of their reviews.

**Little Red River Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

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**9. Guarantees**

At March 31, 2017, the First Nation is contingently liable for a line of credit available to Little Red River Wildland Firefighters Inc. in the amount of 500,000.

As at March 31, 2017, no liability has been recorded associated with this guarantee.

**10. Tangible capital assets**

- (a) Roads include certain roads and bridges disclosed at a nominal amount.
- (b) The First Nation holds works of art from community members contributed to the First Nation and historical treasures of a cultural value, which have not been included in tangible capital assets due to the inability of estimating future benefits associated with such property.
- (c) The First Nation does not consider housing, other than teacherages and CMHC housing, to be assets of the First Nation and therefore these items are included in operations.
- (d) Tangible capital asset additions for the year ended March 31, 2017 include \$3,197,479 still in accounts payable at year-end (2016 - \$455,588). As a result, this amount is not included in the purchases of tangible capital assets on the consolidated statement of cash flows.
- (e) Included in tangible capital asset additions for the year is \$10,779,755 (2016 - \$3,340,648) of road work, \$999,918 (2016 - \$999,918) of water treatment lagoon work and \$20,478,857 (2016 - \$2,327,826) of school upgrade work that are in progress at March 31, 2017 and are therefore not being amortized.

**11. Economic dependence**

The First Nation receives substantially all of its funding through contribution arrangements with the Department of Indigenous and Northern Affairs Canada as administered under the conditions of the *Indian Act*. The ability of the First Nation to continue operations is dependent upon funding from this body.

**12. Pension plan**

The First Nation has established a defined contribution pension plan, in which all permanent full-time employees are required to participate. Pension contributions of either 3%, 5% or 8% are matched by the First Nation. No significant changes were made to the pension plan during the year. The pension expense for the year was \$787,580 (2016 - \$662,903).

**13. CMHC reserves fund**

Under conditions of agreements with the Canada Mortgage and Housing Corporation, the First Nation is required to maintain certain reserves related to on-reserve housing projects estimated at \$223,342 (2016 - \$215,332). The Nation has not fully funded these reserves, and is therefore in violation of its agreements with CMHC. As at March 31, 2017, the First Nation has funded \$181,683 (2016 - \$134,283) of the reserves. The possible effect of the violation has not yet been determined.

**Little Red River Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

**14. Comparative figures**

Certain of the comparative figures have been reclassified to conform to the current year's presentation.

**15. Budget information**

The disclosed budget information has been approved by Chief and Council. Budgets for departments and projects not disclosed in the various schedules were not prepared by the First Nation's management.

**16. Accumulated surplus**

Accumulated surplus consists of the following:

	<b>2017</b>	<i>2016</i> <i>(Restated)</i>
Unrestricted surplus (deficit)	<b>432,446</b>	(1,540,697)
Unexpended funding: Economic development	<b>71,465</b>	-
Unexpended funding: Health	<b>91,185</b>	219,166
Unexpended funding: Social development	-	51,073
Unexpended funding: FNIYES	<b>247,856</b>	-
Unexpended funding: Post-secondary education	-	60,700
Unexpended funding: Housing	<b>288,800</b>	-
Unexpended funding: Schools O&M	<b>602,251</b>	1,281,052
Unexpended funding: Fire protection	-	75,960
Unexpended funding: Solid waste	-	234,699
Unexpended funding: Unallocated - equipment purchase	<b>42,250</b>	-
Unexpended funding: Capacity development	<b>210,000</b>	-
Unexpended funding: Land use community plan	<b>79,617</b>	-
Unexpended funding: Solid waste feasibility study	<b>31,080</b>	-
Unexpended funding: Unallocated - recreation feasibility study	<b>20,006</b>	-
Unexpended funding: Recreation feasibility study	<b>155,175</b>	-
Unexpended funding: Waste containers	<b>938</b>	-
Unexpended funding: Communication towers	<b>1,260,000</b>	-
Unexpended funding: Wentzel winter access road - capital	-	778
Unexpended funding: Roads and bridges (gravel) - capital	-	85,921
Unexpended funding: Airstrip repairs - capital	-	95,151
Unexpended funding: Instruction and Education Board	<b>418,732</b>	782,394
Unexpended funding: Low cost special education	<b>123,307</b>	-
Unexpended funding: High cost special education	<b>328,811</b>	-
Unexpended funding: ASETS	<b>56,112</b>	41,428
Internally restricted Child Special Allowance dollars	<b>741,320</b>	633,419
Equity in trust fund	<b>1,468,960</b>	1,432,695
Equity in enterprise fund	<b>1,489,543</b>	2,363,712
Equity in tangible capital assets	<b>65,942,155</b>	42,318,884
	<b>74,102,009</b>	48,136,335

Under the funding agreement with Indigenous and Northern Affairs Canada, surpluses in programs which receive fixed funding must be tracked; these are identified as "unexpended funding" above.

**Little Red River Cree Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2017*

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**17. Correction of errors**

In the prior year, the First Nation did not have sufficient financial information from some of its business entities to enable it to record its equity in those entities. The information on those entities was made available in the current year and adjusted accordingly. The effect on the financial statements in the prior year is an increase to the Investment in First Nation business entities of \$4,708,357, a decrease in the results of corporate operations for the year on the Equity Funds schedule of \$3,731,774 and an increase in opening accumulated surplus of \$8,440,131.

During the year, the First Nation determined that amounts received in 2015 related to previously recorded revenue and should have cleared part of the LRRCN Child and Family Services Society cheques not cashed. The effect on the financial statements in the prior year is a decrease of cash and opening accumulated surplus of \$249,589.

The cumulative effect of these corrections in the prior year is an increase in Investment in First Nation business entities of \$4,708,357, a decrease in cash of \$249,589, a decrease in the results of corporate operations for the year on the Equity Funds schedule of \$3,731,774, an increase in net financial assets of \$4,458,768 and an increase to opening accumulated surplus of \$8,190,542.

The effect on accumulated surplus in the current year is an increase of \$4,458,768.

**Little Red River Cree Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**

*For the year ended March 31, 2017*

	<i>Buildings</i>	<i>Equipment</i>	<i>Water and sewer services</i>	<i>Teacherages</i>	<i>Automotive and other equipment</i>	<i>Furniture and fixtures</i>	<i>Subtotal</i>
<b>Cost</b>							
Balance, beginning of year	71,110,021	1,841,689	24,380,531	2,133,600	9,447,764	73,242	108,986,847
Acquisition of tangible capital assets	18,591,503	-	-	-	918,900	-	19,510,403
Balance, end of year	89,701,524	1,841,689	24,380,531	2,133,600	10,366,664	73,242	128,497,250
<b>Accumulated amortization</b>							
Balance, beginning of year	39,315,164	1,293,740	18,976,402	1,632,445	8,429,091	64,615	69,711,457
Annual amortization	2,084,899	117,232	668,004	25,058	534,831	2,588	3,432,612
Balance, end of year	41,400,063	1,410,972	19,644,406	1,657,503	8,963,922	67,203	73,144,069
<b>Net book value of tangible capital assets</b>	<b>48,301,461</b>	<b>430,717</b>	<b>4,736,125</b>	<b>476,097</b>	<b>1,402,742</b>	<b>6,039</b>	<b>55,353,181</b>
2016 net book value of tangible capital assets	31,794,857	550,126	5,404,129	501,155	1,018,673	8,627	39,279,583

**Little Red River Cree Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**

*For the year ended March 31, 2017*

	<i>Subtotal</i>	<i>Computer equipment</i>	<i>Roads</i>	<i>Street lights</i>	<i>Wireless infrastructure</i>	<i>2017</i>	<i>2016</i>
<b>Cost</b>							
Balance, beginning of year	108,986,847	1,801,710	33,995,213	78,000	790,395	145,652,165	140,495,716
Acquisition of tangible capital assets	19,510,403	-	7,670,917	-	-	27,181,320	5,156,449
Balance, end of year	128,497,250	1,801,710	41,666,130	78,000	790,395	172,833,485	145,652,165
<b>Accumulated amortization</b>							
Balance, beginning of year	69,711,457	1,765,124	30,184,389	70,200	189,749	101,920,919	98,045,413
Annual amortization	3,432,612	10,976	181,577	2,600	38,375	3,666,140	3,875,506
Balance, end of year	73,144,069	1,776,100	30,365,966	72,800	228,124	105,587,059	101,920,919
<b>Net book value of tangible capital assets</b>	<b>55,353,181</b>	<b>25,610</b>	<b>11,300,164</b>	<b>5,200</b>	<b>562,271</b>	<b>67,246,426</b>	<b>43,731,246</b>
2016 net book value of tangible capital assets	39,279,583	34,409	3,810,824	7,800	600,646	43,731,246	



**Little Red River Cree Nation**  
**Schedule 2 - Schedule of Consolidated Expenses by Object**

*For the year ended March 31, 2017*

	<i>2017</i>	<i>2017</i>	<i>2016</i>
	<i>Budget</i>		
<b>Consolidated expenses by object</b>			
Salaries and benefits	19,815,644	23,112,948	20,525,649
Income support	6,836,429	7,133,055	6,941,369
Materials, supplies, repairs and maintenance	2,645,479	5,170,157	3,729,494
Construction costs	386,729	4,251,853	145,323
Amortization	-	3,666,140	3,875,506
Instructional	348,220	2,917,632	656,192
Tuition, workshops, training and student allowance and awards	2,963,490	2,601,395	2,127,814
Travel	1,719,421	2,222,317	1,804,370
Child and family services	1,932,332	1,922,567	2,086,083
Utilities	1,399,392	1,766,990	1,642,325
Professional and technical	830,913	1,745,794	1,193,649
Maintenance, foster homes, and institutions	1,000,000	1,674,983	1,287,432
Office and administration	1,455,395	1,375,732	1,104,902
Computer and network support	413,577	543,671	585,294
Insurance	430,650	484,353	499,196
Nutrition	381,700	410,076	438,063
Wakes and funerals	130,000	394,809	212,769
Minor capital	332,500	285,809	343,046
Emergencies	180,000	230,995	170,500
Elders and cultural activities	108,270	116,855	82,210
Equipment lease	50,000	101,709	40,294
Non-rebateable and write-off of GST	-	96,216	37,224
Interest and penalties on Receiver General	-	71,989	8,309
Interest and bank charges	82,900	66,370	85,914
Interest on long-term debt	8,000	54,580	62,302
Contracted services	165,933	37,313	32,345
Evacuation and flood costs	13,735	23,070	142
Renovation materials	-	15,651	54,987
Cultural activities	27,000	5,362	10,828
IRS personal credits	-	-	339,000
Approved work plan - prior year	-	-	25,416
Election costs	-	-	47,866
	<b>43,657,709</b>	<b>62,500,391</b>	<b>50,195,813</b>

**Little Red River Cree Nation**  
**Administration Segment**  
**Schedule 3 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2017*

	<i>2017 Budget</i>	<i>2017</i>	<i>2016</i>
<b>Revenue</b>			
Indigenous and Northern Affairs Canada			
Band support	<b>1,740,750</b>	<b>1,740,750</b>	1,701,690
Pension plan administration	<b>834,330</b>	<b>834,330</b>	219,337
Registry events - set	<b>37,830</b>	<b>39,347</b>	37,830
Other (treaty ammunition and twine)	<b>5,251</b>	<b>10,942</b>	-
Band employee benefits - set	-	-	568,778
First Nation education management and governance - set	-	-	43,450
Indian registry administration	-	-	3,238
Rental income	<b>190,785</b>	<b>688,056</b>	171,295
Askee Development Corporation	-	<b>150,000</b>	250,000
Recovery of Goods and Services Tax rebates	-	<b>134,623</b>	-
Other	<b>7,500</b>	<b>124,996</b>	54,589
Alberta Remote Area Heating Allowances	-	<b>30,419</b>	26,018
IRS personal credits	-	-	339,000
Little Red River Wildland Firefighters Inc.	<b>100,000</b>	-	100,000
Little Red River Forestry Limited	<b>250,000</b>	-	-
Prior year funding adjustments	-	<b>(2,183)</b>	-
Transfer from deferred revenue	<b>1,101,563</b>	<b>1,103,996</b>	1,669,231
Transfer to deferred revenue	<b>(1,007,813)</b>	<b>(1,489,156)</b>	(1,103,996)
	<b>3,260,196</b>	<b>3,366,120</b>	4,080,460

*Continued on next page*

**Little Red River Cree Nation**  
**Administration Segment**  
**Schedule 3 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2017*

	<i>2017 Budget</i>	<i>2017</i>	<i>2016</i>
<b>Revenue</b> <i>(Continued from previous page)</i>	<b>3,260,196</b>	<b>3,366,120</b>	4,080,460
<b>Expenses</b>			
Salaries and benefits	1,449,465	1,344,966	1,141,690
Professional fees	365,000	422,238	296,029
Wakes and funerals	130,000	294,809	112,769
Education benefits - pension plan	247,000	274,611	262,269
Travel - council	200,000	231,347	206,683
Amortization	-	213,515	230,654
Medical family emergencies	120,000	208,680	141,890
Travel	115,000	197,022	200,385
Nation benefits - pension plan	175,000	196,359	190,902
Education benefits - group insurance	200,000	180,424	245,094
Education benefits - CPP	186,000	154,452	186,478
Computer maintenance and support	126,000	142,151	142,692
Office supplies	114,572	122,549	141,199
Advertising and promotion	127,500	91,367	110,459
Elders propane	132,050	68,571	31,916
Interest and bank charges	60,100	48,365	66,402
Telephone	50,000	46,063	77,968
Registry events	-	39,347	37,830
Minor capital	68,000	29,519	130,211
Workshops and training	40,000	24,944	18,116
Evacuation and flood costs	13,735	23,070	142
Non-rebatable GST	-	22,812	24,865
Nation benefits - group insurance	15,000	17,922	12,794
Management and administration	-	14,813	-
Meeting rental	7,655	11,628	4,274
Insurance	19,550	10,929	29,266
Nation benefits - CPP	2,373	1,605	2,258
Supplies	-	250	55,337
IRS personal credits	-	-	339,000
Election costs	-	-	47,866
Professional fees - education management and governance	-	-	43,450
Interest on long-term debt	-	-	1,526
Other emergencies	30,000	-	3,150
Treaty ammunition	5,251	-	-
Interest and penalties on Receiver General	-	-	(2,054)
	<b>3,999,251</b>	<b>4,434,328</b>	4,533,510
<b>Deficit before other items</b>	<b>(739,055)</b>	<b>(1,068,208)</b>	(453,050)
<b>Other income (expense)</b>			
Gain on disposal of tangible capital assets	10,000	-	7,251
<b>Deficit before transfers</b>	<b>(729,055)</b>	<b>(1,068,208)</b>	(445,799)
<b>Transfers between programs</b>			
Administration transfers	949,859	960,153	919,825
Barge surplus transfer	-	105,523	-
Capital project administration transfers	-	174,328	142,936
<b>Surplus</b>	<b>220,804</b>	<b>171,796</b>	616,962

**Little Red River Cree Nation**  
**Economic Development Segment**  
**Schedule 4 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2017*

	<i>2017 Budget</i>	<i>2017</i>	<i>2016</i>
<b>Revenue</b>			
First Nations Development Fund	-	1,065,374	1,158,661
Indigenous and Northern Affairs Canada	216,150	216,150	211,150
Province of Alberta	-	7,886	40,729
Prior year funding adjustments	-	-	(2,000)
Transfer from deferred revenue	-	855,893	1,068,747
Transfer to deferred revenue	-	(940,828)	(855,893)
	<b>216,150</b>	<b>1,204,475</b>	<b>1,621,394</b>
<b>Expenses</b>			
Professional fees	-	199,862	174,646
Salaries and benefits	99,720	138,032	196,291
Repairs and maintenance	-	136,667	113,161
Wakes and funerals	-	100,000	100,000
Elders propane	-	65,376	81,223
Interest on long-term debt	-	47,369	52,230
Minor capital	-	36,884	-
Workshops and training	17,670	21,673	11,417
Housing construction and renovation training	-	15,651	54,987
Travel	20,550	13,605	13,108
New business opportunities	28,908	3,276	7,118
Professional development	-	2,449	-
Community engagement	19,876	1,831	-
Professional and technical	20,000	750	-
Telephone	780	205	2,211
Home renovations	-	-	90,245
Professional services	-	-	37,985
Materials	-	-	27,625
	<b>207,504</b>	<b>783,630</b>	<b>962,247</b>
<b>Surplus before transfers</b>	<b>8,646</b>	<b>420,845</b>	<b>659,147</b>
<b>Transfers between programs</b>			
Administration transfers	(8,646)	(8,646)	(8,646)
Transfer of expenses from Roads and Bridges	-	(45,000)	-
<b>Surplus</b>	<b>-</b>	<b>367,199</b>	<b>650,501</b>

**Little Red River Cree Nation**  
**Environment Segment**  
**Schedule 5 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2017*

	<i>2017 Budget</i>	<i>2017</i>	<i>2016</i>
<b>Revenue</b>			
Province of Alberta	135,000	135,000	134,269
Province of Alberta - Consultation	-	10,000	-
Other	-	-	18,500
	<b>135,000</b>	<b>145,000</b>	<b>152,769</b>
<b>Expenses</b>			
Salaries and benefits	110,000	111,424	120,803
Travel	13,000	16,796	8,729
Workshops and training	7,000	11,780	1,345
Professional services	5,000	5,000	21,892
	<b>135,000</b>	<b>145,000</b>	<b>152,769</b>
<b>Surplus (deficit)</b>	-	-	-

**Little Red River Cree Nation**  
**Health Services Segment**  
**Schedule 6 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2017*

	<i>2017 Budget</i>	<i>2017</i>	<i>2016</i>
<b>Revenue</b>			
Health Canada	3,395,325	3,615,104	3,495,643
Other	-	-	4,174
	<b>3,395,325</b>	<b>3,615,104</b>	<b>3,499,817</b>
<b>Expenses</b>			
Salaries and benefits	2,064,580	2,096,047	1,967,925
Travel	169,746	230,927	204,222
Youth awareness and wellness	92,280	117,234	86,824
Good food box	105,000	104,034	88,607
Computer maintenance and support	93,000	93,000	93,000
Workshops and training	77,243	78,776	102,420
Telephone	18,600	76,684	38,236
Supplies	32,396	70,246	133,032
Community awareness	69,144	63,356	77,602
Program materials and supplies	50,592	60,437	33,757
Cultural activities	60,000	59,200	41,488
Insurance	52,600	49,293	53,488
Elders activity	36,270	46,768	31,066
Office supplies	41,384	44,522	43,250
Nutrition	47,700	41,180	43,106
Amortization	-	34,017	-
Resource people	28,500	33,943	18,715
Vehicle fuel and repairs	42,800	27,043	51,584
Early childhood development	8,000	17,989	30,162
Care licensing fees	10,800	11,300	11,300
Elders wellness activity	12,000	10,887	9,655
Professional services	11,000	10,771	4,625
Fuel	7,700	9,130	-
Plumbing and heating	6,000	5,831	-
Program development	5,600	4,325	5,510
Electricity	3,000	3,451	4,866
Propane	4,043	1,499	1,034
Health promotion	7,000	1,000	4,324
Wastewater	3,000	-	26,404
Approved work plan - prior year	-	-	25,416
Primary care services	-	-	10,000
Parenting	10,300	-	-
Interest and bank charges	3,500	-	-
	<b>3,173,778</b>	<b>3,402,890</b>	<b>3,241,618</b>
<b>Surplus before transfers</b>	<b>158,622</b>	<b>212,214</b>	<b>258,199</b>
<b>Transfers between programs</b>			
Administration transfers	(158,622)	(174,398)	(168,535)
Transfer of expenses from Community Buildings	-	(29,729)	-
<b>Surplus</b>	<b>-</b>	<b>8,087</b>	<b>89,664</b>

**Little Red River Cree Nation**  
**Community Services Segment**  
**Schedule 7 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2017*

	<i>2017 Budget</i>	<i>2017</i>	<i>2016</i>
<b>Revenue</b>			
Indigenous and Northern Affairs Canada			
Income support - basic needs - set	6,836,429	6,858,054	6,806,916
Post secondary student support	1,149,932	1,167,932	1,149,932
National child benefit reinvestment - set	1,003,795	1,035,678	1,033,795
Service delivery	453,965	453,965	499,265
Skill link program	-	281,600	-
Income support - special needs - set	-	165,000	165,000
Post secondary partnership design and delivery	286,930	100,240	-
Income support - child out of parental home - set	-	48,204	45,125
In-home care - set	17,475	17,475	19,125
Prior year funding adjustment	-	1,516,504	-
Funding adjustments	-	55,440	20,307
Unexpended current year amounts owing to INAC	-	-	(79,934)
Employment and Social Development Canada	892,440	1,062,440	916,128
Canada Mortgage and Housing Corporation	-	18,320	-
Treaty 8 First Nations of Alberta	225,983	220,650	225,982
Tuition fees	70,000	140,432	91,774
CALP grant	-	54,777	54,777
Other	35,000	27,283	151,933
Transfer from deferred revenue	-	23,625	9,347
Transfer to deferred revenue	-	(39,001)	(23,625)
	<b>10,971,949</b>	<b>13,208,618</b>	<b>11,085,847</b>

*Continued on next page*

**Little Red River Cree Nation**  
**Community Services Segment**  
**Schedule 7 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2017*

	<i>2017 Budget</i>	<i>2017</i>	<i>2016</i>
<b>Revenue</b> <i>(Continued from previous page)</i>	<b>10,971,949</b>	<b>13,208,618</b>	<b>11,085,847</b>
<b>Expenses</b>			
Income support - basic needs	6,627,273	6,905,450	6,810,782
Salaries and benefits	1,712,258	1,677,201	1,461,445
Training allowance	729,080	877,187	700,082
Tuition	527,904	473,670	323,762
Travel	199,240	221,126	171,372
Brokerage	350,860	191,338	135,556
Income support - special needs	165,000	181,668	85,462
Computer maintenance and support	83,977	130,422	161,479
Workshops and training	27,895	60,745	40,325
Books and supplies	63,500	52,698	46,967
Office supplies	71,885	50,814	60,408
Student travel allowances	44,938	46,061	43,861
Income support - child out of parental home	44,156	45,937	45,125
Building repairs	19,000	39,103	89,735
Capacity building	41,620	37,342	4,620
Minor capital	29,021	34,674	-
Career promotion and awareness	7,841	28,195	22,838
Science and technology	24,000	22,316	32,147
Gathering of Generations	20,000	20,387	57,342
Professional development	21,670	18,690	146,794
Instructional supplies	47,500	15,194	14,253
Telephone	16,750	14,408	25,263
Amortization	-	14,154	14,155
Assisted living	15,475	12,994	21,515
Interest and bank charges	7,000	10,895	9,067
Professional fees	10,763	9,864	5,850
Nutrition	4,000	7,900	9,864
Supplies	9,000	6,436	20,053
Electricity	2,400	3,775	1,392
Program materials and supplies	-	3,697	3,571
Insurance	2,000	2,528	4,011
Propane	2,500	2,500	-
Repairs and maintenance	-	500	3,527
	<b>10,928,506</b>	<b>11,219,869</b>	<b>10,572,623</b>
<b>Surplus before transfers</b>	<b>43,443</b>	<b>1,988,749</b>	<b>513,224</b>
<b>Transfers between programs</b>			
Academic development	140,000	-	-
Administration transfers	(33,176)	(33,175)	(75,533)
Transfer between Housing and Kayas	10,000	10,000	-
Hot lunch program	(330,000)	(325,000)	(330,000)
Transfer between PSE and Kayas	45,800	-	-
Transfer between FNIYES and Kayas	13,588	-	-
Transfer between CALP and Kayas	14,497	-	-
NCBR transfer	96,230	-	-
<b>Surplus</b>	<b>382</b>	<b>1,640,574</b>	<b>107,691</b>



**Little Red River Cree Nation**  
**Community Infrastructure Segment**  
**Schedule 8 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2017*

	<i>2017 Budget</i>	<i>2017</i>	<i>2016</i>
<b>Revenue</b>			
Indigenous and Northern Affairs Canada	7,176,763	38,637,188	18,358,897
Health Canada	-	7,671,329	-
Canada Mortgage and Housing Corporation	37,549	37,549	37,549
Rental income	43,160	1,938,331	42,771
Barge fees	125,000	311,906	293,169
Alberta Remote Area Heating Allowances	125,000	145,562	133,219
User fees	45,000	55,218	50,985
Other	-	29,934	68,655
Transfer from deferred revenue	-	5,060,225	314
Transfer to deferred revenue	-	(10,257,413)	(5,060,225)
	<b>7,552,472</b>	<b>43,629,829</b>	<b>13,925,334</b>

*Continued on next page*

**Little Red River Cree Nation**  
**Community Infrastructure Segment**  
**Schedule 8 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2017*

	<i>2017 Budget</i>	<i>2017</i>	<i>2016</i>
<b>Revenue</b> <i>(Continued from previous page)</i>	<b>7,552,472</b>	<b>43,629,829</b>	<b>13,925,334</b>
<b>Expenses</b>			
Salaries and benefits	2,418,964	3,574,415	3,487,118
Construction	-	3,549,074	-
Amortization	-	3,259,849	3,527,042
Minor capital	334,500	1,967,553	918,115
Propane	566,000	1,044,855	815,318
Materials	659,134	960,866	526,474
Supplies	528,351	649,671	516,372
Electricity	626,399	539,322	632,010
Water and sewer	169,729	483,898	31,404
Equipment repairs	325,500	482,761	458,517
Engineering	-	422,095	-
Insurance	251,500	360,949	294,498
Travel	289,347	337,070	287,051
Plumbing and heating	177,000	165,809	99,757
Management and administration	-	148,928	260,026
Fuel	116,000	142,507	163,356
Contract wages	130,800	129,468	143,088
Contracted labour	108,880	122,095	-
Professional fees	-	108,431	-
Ice bridge	80,000	89,669	183,494
Office supplies	60,314	71,796	93,735
Repairs and maintenance	10,300	58,945	23,871
Equipment lease	-	57,126	-
Electrical	34,000	47,241	14,162
Workshops and training	118,000	36,579	58,551
Telephone	10,800	29,914	25,129
Landfill	168,042	29,379	-
Prescribed burn	30,000	22,314	25,460
Utilities	15,000	11,095	7,973
Interest on long-term debt	8,000	7,211	8,545
Computer maintenance and support	3,600	6,074	3,600
Professional services	18,000	5,188	18,934
Professional development	-	2,306	-
Building repairs	-	841	20,568
Community engagement	-	673	-
Interest and bank charges	200	194	218
Vehicle fuel and repairs	-	-	24,691
Fire chief wages	-	-	17,525
	<b>7,258,360</b>	<b>18,926,161</b>	<b>12,686,602</b>
<b>Surplus before transfers</b>	<b>294,112</b>	<b>24,703,668</b>	<b>1,238,732</b>

*Continued on next page*

**Little Red River Cree Nation**  
**Community Infrastructure Segment**  
**Schedule 8 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2017*

	<i>2017 Budget</i>	<i>2017</i>	<i>2016</i>
<b>Surplus before transfers</b> <i>(Continued from previous page)</i>	<b>294,112</b>	<b>24,703,668</b>	1,238,732
<b>Transfers between programs</b>			
Transfer of expenses to FNDF	-	<b>45,000</b>	231,810
Transfers of expenses to Community Services and Health	-	<b>19,729</b>	-
Barge surplus transfer	-	<b>(105,523)</b>	-
Capital project administration transfers	-	<b>(174,328)</b>	(142,936)
Administration transfers	<b>(244,103)</b>	<b>(244,143)</b>	(244,103)
Transfer to deferred expense	-	<b>189,977</b>	438,459
Transfer from deferred expense	-	<b>(438,459)</b>	(406,660)
<b>Surplus</b>	<b>50,009</b>	<b>23,995,921</b>	1,115,302

**Little Red River Cree Nation**  
**Equity Funds**  
**Schedule 9 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2017*

	<i>2017 Budget</i>	<i>2017</i>	<i>2016 Restated</i>
<b>Other income (expenses)</b>			
Change in trust funds during the year	-	<b>36,265</b>	37,243
Results of corporate operations for the year	-	<b>(874,269)</b>	(3,487,834)
<b>Surplus (deficit)</b>	-	<b>(838,004)</b>	(3,450,591)

**Little Red River Cree Nation**  
**Board of Education Segment**  
**Schedule 10 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2017*

	<i>2017</i> <i>Budget</i>	<i>2017</i>	<i>2016</i>
<b>Revenue</b>			
Indigenous and Northern Affairs Canada			
Instruction service formula	7,089,533	8,019,731	7,206,275
Band operated schools - direct service - set	1,757,662	3,547,938	1,806,662
Parental community engagement strategies - set	-	1,132,135	101,000
School success plans - set	-	773,444	-
Enhanced teacher salaries - set	412,873	443,838	412,873
Student transportation	334,401	349,449	334,401
Band operated schools - direct service	-	345,800	-
Low cost special education	211,500	227,993	211,500
Teacher recruitment and retention - set	-	211,000	75,000
Guidance and counselling	202,500	180,000	202,500
Fit up of education facilities	94,000	94,000	84,760
Language and culture - set	-	60,000	-
Performance measurement - set	-	58,805	-
Management and governance capacity - set	-	51,375	28,004
Student learning assessments - set	-	42,767	-
Early literacy initiative - set	-	21,384	-
School effectiveness - set	-	-	95,000
Prior year funding adjustment	-	-	396,275
Province of Alberta	-	713,692	-
North Peace Tribal Council	-	131,876	501,740
Rental of teacherages	117,500	118,512	88,818
Other	-	69,900	43,344
Treaty 8 First Nations of Alberta	-	20,000	-
Prior year funding adjustments	-	-	(125,138)
Transfer from deferred revenue	-	15,000	-
Transfer to deferred revenue	-	(615,929)	(15,000)
	<b>10,219,969</b>	<b>16,012,710</b>	<b>11,448,014</b>

*Continued on next page*

**Little Red River Cree Nation**  
**Board of Education Segment**  
**Schedule 10 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2017*

	<i>2017 Budget</i>	<i>2017</i>	<i>2016</i>
<b>Expenses</b>			
Salaries and benefits	7,680,125	9,770,697	8,034,845
IT communication technology	-	725,265	-
Enhanced teacher salaries	412,873	445,696	416,023
Nutrition	330,000	360,996	385,094
Instructional supplies	180,807	345,105	208,699
Cree culture programming	-	317,519	-
School effectiveness	-	275,946	54,828
Nutrition salaries	224,899	242,610	224,623
Vehicle fuel and repairs	98,735	235,764	185,442
Professional development	-	210,561	77,649
Cree culture land based learning and activities	-	204,951	-
Travel	77,000	183,076	140,361
Professional services	125,000	154,528	42,678
Network support	75,000	152,454	153,687
Amortization	-	144,605	103,655
Culture week	-	136,547	89,142
Professional development	251,909	105,031	168,101
Contingency fund	100,000	104,000	1,500
Cree activity co-ordinator	-	102,012	-
Books and supplies	22,572	99,684	2,917
Minor capital	94,000	98,186	94,210
Student retention	-	89,933	28,212
Power school and dossier maintenance	-	88,760	-
Computer equipment	53,000	87,014	50,158
Literacy and writing improvements	-	86,847	-
Para-professional salaries	-	82,129	-
Office supplies	49,700	81,388	53,257
Assessments	50,000	79,441	39,937
Interest and penalties on Receiver General	-	71,989	10,363
Furniture and equipment	117,500	71,090	68,467
Bus contract - Garden River	-	56,894	52,795
School board travel	70,000	52,163	32,387
Telephone	37,500	45,865	40,905
Management and governance capacity	-	41,693	38,409
Equipment lease	25,000	39,824	34,071
Community initiatives	-	37,502	40,998
Sport and field trips	52,600	32,980	12,751
Visits & visitor presentations	-	32,605	-
Wilderness program	-	31,341	29,566
School board honoraria	40,000	27,375	22,575
Student awards	30,500	20,025	18,672
Policy development	25,000	19,283	21,538
Insurance	80,000	18,378	47,058
Non-rebatable GST	-	17,216	6,578
Meeting rental	15,000	10,284	6,700
Elders in residence program	-	10,069	9,409
Cultural activities	27,000	5,362	10,828
Advertising and promotion	2,500	3,237	3,996
Interest and bank charges	5,000	3,126	2,915
	<b>10,353,220</b>	<b>15,659,046</b>	<b>11,065,999</b>

*Continued on next page*

**Little Red River Cree Nation**  
**Board of Education Segment**  
**Schedule 10 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2017*

	<i>2017 Budget</i>	<i>2017</i>	<i>2016</i>
<b>Surplus (deficit) before transfers</b> <i>(Continued from previous page)</i>	<b>(133,251)</b>	<b>353,664</b>	382,015
<b>Transfers between programs</b>			
Hot lunch program	<b>330,000</b>	<b>325,000</b>	330,000
Administration transfers	<b>(313,491)</b>	<b>(351,087)</b>	(313,890)
<b>Surplus (deficit)</b>	<b>(116,742)</b>	<b>327,577</b>	398,125

**Little Red River Cree Nation**  
**Mamawi Awasis Society Segment**  
**Schedule 11 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2017*

	<i>2017 Budget</i>	<i>2017</i>	<i>2016</i>
<b>Revenue</b>			
Indigenous and Northern Affairs Canada			
Operations	<b>3,665,084</b>	<b>3,717,593</b>	2,437,360
Maintenance - foster homes	<b>1,487,415</b>	<b>1,650,153</b>	1,517,612
Prevention	<b>1,298,361</b>	<b>1,270,852</b>	1,093,520
Maintenance - group homes	<b>795,929</b>	<b>795,929</b>	650,000
Maintenance - kinship care	<b>330,771</b>	<b>330,771</b>	290,000
Maintenance - post adoptive subsidy	<b>82,709</b>	<b>82,709</b>	80,000
Maintenance - institutions	<b>76,820</b>	<b>76,820</b>	65,000
Child tax benefits	-	<b>309,334</b>	297,309
Province of Alberta	-	<b>115,447</b>	-
Other	-	<b>21,086</b>	9,647
Treaty 8 First Nations of Alberta	-	-	35,000
	<b>7,737,089</b>	<b>8,370,694</b>	6,475,448

*Continued on next page*



**Little Red River Cree Nation**  
**Mamawi Awasis Society Segment**  
**Schedule 11 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2017*

	<i>2017 Budget</i>	<i>2017</i>	<i>2016</i>
<b>Revenue</b> <i>(Continued from previous page)</i>	<b>7,737,089</b>	<b>8,370,694</b>	<b>6,475,448</b>
<b>Expenses</b>			
Salaries and benefits	2,571,112	2,481,924	2,262,613
Maintenance	1,000,000	1,674,983	1,264,994
Foster homes and institutions	1,150,000	1,030,495	1,220,738
Travel	403,000	508,945	419,640
Workshops and training	396,113	310,658	241,471
On call	241,800	245,510	117,515
Board travel	65,000	151,199	63,819
Advertising and promotion	128,000	103,356	28,911
Family visit	75,000	100,897	104,483
Vehicle fuel and repairs	110,000	98,883	58,586
Fee for services	80,000	97,245	77,936
Office supplies	139,500	96,424	47,734
Brief services	60,000	94,334	18,348
Furniture and equipment	25,000	81,244	51,527
Child special allowance	-	76,263	278,838
Clothing allowance	50,000	66,606	45,565
Professional services	65,000	64,823	59,886
Recreation allowance	50,000	58,564	50,710
Medical prescriptions	25,000	57,699	24,231
Honouraria	60,000	56,356	17,150
GST refunds not deposited	-	48,722	-
Contingency fund	75,000	48,000	1,120
Youth awareness and wellness	90,000	43,437	4,639
Insurance	25,000	42,276	70,876
Vacation allowance	50,000	40,871	32,154
Contracted services	165,933	37,313	32,345
Professional fees	75,000	28,639	75,345
Telephone	35,000	28,630	31,549
Utilities	45,000	26,545	40,190
Capacity building	80,000	25,228	31,229
Babysitting	75,000	25,187	91,568
Initial placement	30,532	22,096	17,456
Computer maintenance and support	32,000	19,569	30,836
Building repairs	50,000	11,144	14,183
Non-rebatable GST	-	7,467	5,781
Round dance	45,000	6,800	4,741
Equipment lease	25,000	4,759	6,224
Interest and bank charges	7,100	3,790	7,312
Donations	-	2,195	2,809
Books and supplies	2,000	391	1,157
Respite	-	-	22,437
Travel-family court	-	-	1,799
	<b>7,602,090</b>	<b>7,929,467</b>	<b>6,980,445</b>
<b>Surplus (deficit) before transfers</b>	<b>134,999</b>	<b>441,227</b>	<b>(504,997)</b>

*Continued on next page*

**Little Red River Cree Nation**  
**Mamawi Awasis Society Segment**  
**Schedule 11 - Schedule of Revenue and Expenses**  
*For the year ended March 31, 2017*

	<i>2017 Budget</i>	<i>2017</i>	<i>2016</i>
<b>Surplus (deficit) before transfers</b> <i>(Continued from previous page)</i>	<b>134,999</b>	<b>441,227</b>	<b>(504,997)</b>
<b>Transfers between programs</b>			
Administration transfers	<b>(135,000)</b>	<b>(148,704)</b>	<b>(97,118)</b>
<b>Surplus (deficit)</b>	<b>(1)</b>	<b>292,523</b>	<b>(602,115)</b>